MUNCIE, INDIANA

FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

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INDEPENDENT AUDITOR'S REPORT

Board of Directors United Way of Delaware, Henry & Randolph Counties Muncie, Indiana

We have audited the accompanying financial statements of United Way of Delaware, Henry & Randolph Counties (a nonprofit organization), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors United Way of Delaware, Henry & Randolph Counties Page Two

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OPINION

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Delaware, Henry & Randolph Counties as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Certified Public Accountants Muncie, Indiana

February 9, 2022



STATEMENT OF FINANCIAL POSITION JUNE 30, 2021 AND 2020

ASSETS		2021		2020
CURRENT ASSETS				
Cash and cash equivalents (Note 2 and 11)	\$	1,208,121	\$	2,547,935
Pledges receivable, net of allowance for uncollectible pledges				
of \$172,586 in 2021 and \$147,552 in 2020 (Note 7)		321,894		476,177
Out-of-area receivables		176,087		
Due from U.S. Treasury, federal employee retention credit		132,311		
Other receivables				8,186
Legacy fund receivable (Notes 5 and 6)		58,977		63,994
Prepaid expense		20,581		18,466
Total Current Assets	Φ	1 017 071	Φ	2 114 750
Total Current Assets	\$	1,917,971	\$	3,114,758
PROPERTY AND EQUIPMENT (Note 2)				
Furniture and fixtures	\$	59,313	\$	59,262
Less accumulated depreciation	Ψ.	(47,724)	4	(46,272)
•		(***,**=*)		(10,2.2)
Total Property and Equipment, Net	\$	11,589	\$	12,990
OTHER ASSETS				
Investments (Note 4 and 6)	\$	1,624,384	\$	1,330,301
Beneficial interest in assets held by				
Community Foundation (Notes 5 and 6)	_	649,155		507,807
Total Other Assets	\$	2,273,539	\$	1,838,108
Tomi Onioi Indocto	Φ	4,413,339	Φ	1,030,100
Total Assets	\$	4,203,099	\$	4,965,856

	2021		2020
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES			
Accounts payable	\$ 311,805	\$	67,229
Accrued expenses	55,461		43,082
Allocations payable	746,830		788,401
Designations payable (Note 8)	104,885		133,177
Current portion of long-term debt obligations (Note 9)	Ø		36,756
	_		
Total Current Liabilities	\$ 1,218,981	\$	1,068,645
LONG-TERM LIABILITIES		2400	
Debt obligations (Note 9)		\$	74,100
Less current portion of debt obligations			(36,756)
Total Long-Term Liabilities		\$	37,344
Total Liabilities	\$ 1,218,981	\$	1,105,989
NET ASSETS			
Without donor restrictions	\$ 2,092,946	\$	1,923,915
With donor restrictions (Note 10 and 11)		-	, , , , , , , , , , , , , , , , , , , ,
Subject to purpose and time restrictions	\$ 242,017	\$	1,428,145
Perpetual in nature	649,155		507,807
	\$ 891,172	\$	1,935,952
Total Net Assets	\$ 2,984,118	\$	3,859,867
Total Liabilities and Net Assets	\$ 4,203,099	\$	4,965,856

STATEMENT OF ACTIVITIES FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

			2021		
	W	ithout Donor	With Donor		
	I	Restrictions	Restrictions		Totals
SUPPORT AND REVENUE					,
Gross campaign results	\$	945,280	\$ 73,324	\$	1,018,604
Donor designations		(118,170)			(118,170)
Provision for uncollectible pledges		(83,824)			(83,824)
Net Campaign Results	\$	743,286	\$ 73,324	\$	816,610
Designations from other United Ways		11,821	44,879		56,700
Service fees		6,618			6,618
Grants		234,948			234,948
In-kind contributions		16,450			16,450
Special events		12,887			12,887
Income from endowment fund		28,953			28,953
Interest and dividend income		38,080			38,080
Realized gain on investments		24,389			24,389
Unrealized gain (loss) on investments		247,902			247,902
Change in beneficial interest in assets		,			550 5 4 2 50 65000
held by Community Foundation		(5,017)	141,348		136,331
Loss on disposal of assets		(826)			(826)
Miscellaneous income		229,562			229,562
Total Support and Revenue	\$	1,589,053	\$ 259,551	\$	1,848,604
11			 January 30 7 31 36 36 36 36		
NET ASSETS RELEASED					
FROM RESTRICTIONS	\$	1,304,331	\$ (1,304,331)		
EXPENSES					
Net funds distributed	\$	821,743		\$	821,743
Other program services	Ψ	1,503,334		Ψ	1,503,334
Total Program Services	\$	2,325,077		\$	2,325,077
Total Trogram Sorvices	Ψ	2,323,077		Ψ	2,323,011
Management and general	\$	155,980		\$	155,980
Fundraising		217,879			217,879
Unallocated payment to affiliate		25,417			25,417
Total Support Services	\$	399,276		\$	399,276
m 1 n	-				
Total Expenses	<u>\$</u>	2,724,353		\$	2,724,353
CHANGE IN NET ASSETS	\$	169,031	\$ (1,044,780)	\$	(875,749)
NET ASSETS, BEGINNING OF YEAR		1,923,915	 1,935,952		3,859,867
NET ASSETS, END OF YEAR	\$	2,092,946	\$ 891,172	\$	2,984,118

			2020				
W	ithout Donor		With Donor				
I	Restrictions		Restrictions		Totals	-	Change
\$	1,353,596	\$	189,356	\$	1,542,952	\$	(524,348)
	(128,966)				(128,966)		10,796
	(64,294)				(64,294)		(19,530)
\$	1,160,336	\$	189,356	\$	1,349,692	\$	(533,082)
	12,672				12,672		44,028
	11,730				11,730		(5,112)
			1,470,893		1,470,893		(1,235,945)
	25,266				25,266		(8,816)
	38,777				38,777		(25,890)
	21,001				21,001		7,952
	34,851				34,851		3,229
	33,457				33,457		(9,068)
	(85,398)				(85,398)		333,300
	4,069		(16,784)		(12,715)		149,046
	(688)				(688)		(138)
	6,000	_			6,000		223,562
\$	1,262,073	\$	1,643,465	\$	2,905,538	\$	(1,056,934)
							-
\$	373,692	\$	(373,692)				
				10			
\$	817,115			\$	817,115	\$	4,628
	554,607				554,607		948,727
\$	1,371,722			\$	1,371,722	\$	953,355
				_		_	
\$	154,372			\$	154,372	\$	1,608
	229,799				229,799		(11,920)
_	14,894				14,894	_	10,523
\$	399,065			\$	399,065	\$	211
Ф	1 770 707			Φ.	1 550 505	Φ.	0.50 5.66
\$	1,770,787			\$	1,770,787	\$	953,566
\$	(135,022)	\$	1,269,773	\$	1,134,751	\$	(2.010.500)
ψ	(133,022)	Ψ	1,209,773	Φ	1,134,/31	\$	(2,010,500)
	2.059.027		666 170		2 725 116		
	2,058,937		666,179	-	2,725,116		
\$	1,923,915	\$	1,935,952	\$	3,859,867		
<u> </u>	1,7 = 2,7 13	<u> </u>	1,700,700	=	2,007,007		

STATEMENT OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

		2021	 2020
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash received from grants and contributions	\$	1,166,249	\$ 2,837,414
Cash paid for designations and allocations		(1,878,972)	(776, 132)
Cash paid to suppliers and employees		(654,636)	(912,568)
Interest received	_	38,080	 34,851
Net Cash Provided By (Used For) Operating Activities	\$	(1,329,279)	\$ 1,183,565
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of furniture and equipment	\$	(2,488)	\$ (1,564)
Cash paid for certificates of deposit		(1,184)	(119,137)
Cash received from certificates of deposit			231,726
Cash paid for purchases of investments		(38,221)	(412,984)
Proceeds from sale of investments		31,358	 402,431
Net Cash Provided By (Used For) Investing Activities	\$	(10,535)	\$ 100,472
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from debt obligations			\$ 74,100
Net Cash Provided By Financing Activities			\$ 74,100
NET INCREASE (DECREASE) IN CASH AND			
CASH EQUIVALENTS	\$	(1,339,814)	\$ 1,358,137
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	_	2,547,935	 1,189,798
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$	1,208,121	\$ 2,547,935

RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES

		2021	2020
CHANGE IN NET ASSETS	\$	(875,749)	\$ 1,134,751
ADJUSTMENTS TO RECONCILE CHANGE IN NET ASSETS TO			
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES			
Depreciation expense	\$	3,064	\$ 2,944
Loss on disposal of assets		826	688
Realized gain on sale of investments		(38,135)	(45,755)
Unrealized (gain) loss on investments		(247,902)	85,398
Change in beneficial interest in assets held		(136,331)	12,715
Loan forgiveness		(74,100)	
Cash flows provided by (used for) asset changes:			
Pledges receivable		129,249	(116,062)
Allowance for uncollectible pledges		25,034	50,898
Out-of-area receivables		(176,087)	50,050
Due from U.S. Treasury		(170,307) $(132,311)$	
Other receivables		8,186	(8,186)
Prepaid expense		(2,115)	9,242
		())	,
Cash flows provided by (used for) liability changes:			
Accounts payable		244,576	26,328
Accrued expenses		12,379	4,621
Allocations payable		(41,571)	
Designations payable		(28,292)	 25,983
Total Adjustments	\$	(453,530)	\$ 48,814
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES	\$	(1,329,279)	\$ 1,183,565
CUIDDI EMENTALI COMEDINI E OFINICIO CONTRACTORIO CONTRACTORIO	E.C		
SUPPLEMENTAL SCHEDULE OF NONCASH OPERATING ACTIVITY	ES		
In-kind contributions	\$	16,450	\$ 25,266

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2021

	n) <i>(</i>		Unallocated	
	Program Services	Management and General	Fundraising	Payments to Affiliate	Total
	Services	and General	Tunuraising	Aimate	10111
Gross distributions	\$ 791,393				\$ 791,393
Emergency allocations	30,350				30,350
		5			
Net Funds Distributed	\$ 821,743				\$ 821,743
Salaries and wages	e 200.01 <i>c</i>	Ф 50.701	Ф 11 <i>5</i> 107		Φ 272.004
Payroll taxes and benefits	\$ 208,016	\$ 50,781	\$ 115,187		\$ 373,984
i ayion taxes and benefits	57,316	13,472	30,299		101,087
Total Personnel Costs	\$ 265,332	\$ 64,253	\$ 145,486		\$ 475,071
Processing and accounting services		47,565			47,565
Professional fees	13,259	23,677	7,955		44,891
Campaign	4,771		11,143		15,914
Grant expense	1,110,451				1,110,451
Marketing and advertising	30,649	4,174	11,149		45,972
Postage	1,063	284	638		1,985
Office supplies	1,747	411	924		3,082
Telephone	2,614	671	1,508		4,793
Repair and maintenance	1,527	407	916		2,850
Equipment rental and maintenance	14,447	3,854	8,668		26,969
Rent	17,325	4,621	10,394		32,340
Insurance	3,682	982	2,209		6,873
Conferences, training, and meetings	10,659	793	1,783		13,235
Travel	517	138	310		965
Small equipment	1,534	409	920		2,863
Special events	784	49	5,888		6,721
State and local association dues	5,164	1,377	3,098		9,639
Web page	417	111	250		778
Depreciation	1,641	438	985		3,064
Miscellaneous	15,751	1,766	3,655		21,172
Subtotal	\$ 1,503,334	\$ 155,980	\$ 217,879		\$ 1,877,193
United Way of America dues				\$ 25,417	25,417
Total Expenses	\$ 2,325,077	\$ 155,980	\$ 217,879	\$ 25,417	\$ 2,724,353

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

		Program	М	anagement			allocated yments to		
		Services		anagement id General	F	undraising	Affiliate		Total
Conne distributions	•	001.020					 	Φ.	001.000
Gross distributions	\$	801,830						\$	801,830
Emergency allocations		15,250							15,250
Designations paid by others		35							35
Net Funds Distributed	\$	817,115						\$	817,115
Salaries and wages	\$	200,275	\$	48,934	\$	101,306		\$	350,515
Payroll taxes and benefits		58,677	_	12,282		25,127			96,086
Total Personnel Costs	\$	258,952	\$	61,216	\$	126,433		\$	446,601
Processing and accounting services				44,244					44,244
Professional fees		7,416		21,947		4,570			33,933
Contract service fees		2				55			55
Campaign		3,085		(940)		39,320			41,465
Grant expense		53,060		, ,		,			53,060
Marketing and advertising		40,864		11,424		23,575			75,863
Postage		2,450		325		665			3,440
Office supplies		1,565		339		694			2,598
Telephone		2,187		659		1,348			4,194
Repair and maintenance		1,581		318		651			2,550
Equipment rental and maintenance		6,585		1,984		4,058			12,627
Rent		16,430		4,949		10,126			31,505
Insurance		3,552		1,003		2,053			6,608
Conferences, training, and meetings		17,131		2,147		4,392			23,670
Travel		1,371		321		656			2,348
Small equipment		1,069		322		659			2,050
Special events		3,453		48		1,913			5,414
State and local association dues		6,513		1,959		4,158			12,630
Web page		565		170		348			1,083
Depreciation		1,536		462		946			2,944
Miscellaneous		125,242		1,475		3,179			129,896
Subtotal	\$	554,607	\$	154,372	\$	229,799		\$	938,778
United Way of America dues			-				\$ 14,894	_	14,894
Total Expenses	\$ 1	1,371,722	\$	154,372	\$	229,799	\$ 14,894	\$ 1	1,770,787

NOTES TO FINANCIAL STATEMENTS

1. NATURE OF OPERATIONS

United Way of Delaware County, Indiana, Inc. (the Organization) was formed in 1925 as a voluntary not-for-profit organization benefiting the Delaware County, Indiana, community. The Organization has expanded its services within Indiana to also provide support to the communities of Henry and Randolph County and is doing business as United Way of Delaware, Henry & Randolph Counties.

The mission of the Organization is to provide leadership in developing and coordinating resources which enhance the general welfare of the citizens of the counties it serves. The Organization is governed by a volunteer board of directors and solicits donations from the public in Delaware, Henry and Randolph Counties and provides grant funding to various not-for-profit agencies in the counties that it serves.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The Organization maintains its accounting on the accrual basis, and accordingly, reflects all significant receivables, payables, and other liabilities.

Financial Statement Presentation

The Organization prepares its financial statements in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"). FASB ASC 958-10-65, Presentation of Financial Statements of Not-for-Profit Entities establishes standards for external financial reporting by not-for-profit organizations and requires that resources be classified for accounting and reporting purposes into two net asset categories: "net assets with donor restrictions" and "net assets without donor restrictions".

Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor- (or certain grantor-) imposed restrictions.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Cash and Cash Equivalents

The Organization considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash and cash equivalents.

Investments

The Organization maintains certificates of deposits with local financial institutions having maturity dates that exceed three months. It also holds assets invested with The Community Foundation of Muncie & Delaware County, Inc. (the Foundation) in a fund known as the United Way Stabilization Fund and in a brokerage account with Northwest Trust Services (formerly MutualWealth Management Group).

The Foundation combines all participating organizations' funds, which it manages, as a pooled fund. Investment earnings within the Foundation fund are distributed to the participants pro-rata based on the overall performance of the Foundation's investments and the amount each organization has invested. The Foundation's investment fund consists of various investments such as, alternative investments, equities, and equity and fixed income mutual funds.

The Organization's investments are recorded at fair value. The fair value of investments is generally determined based on quoted market prices, or estimated fair values, provided by external investment managers or other sources. Investment transactions held in the brokerage account are recorded on the trade date and realized gains and losses on the sale of investments are calculated on the basis of specific identification on the securities sold. Realized and unrealized gains and losses are reflected in the statement of activities.

Property and Equipment

Property and equipment are stated at cost as of the date of purchase or, if donated, at the approximate fair market value at the date of donation. Such donations are reported as support without donor restrictions unless the donor has restricted the donated asset to a specific purpose. It is generally the policy of the Organization to capitalize fixed assets over the amount of \$1,000.

Depreciation expense is computed using the straight-line method over the estimated useful lives of office furniture and equipment of 3 to 20 years.

Depreciation expense for the years ended June 30, 2021 and 2020, was \$3,064 and \$2,944, respectively.

When assets are sold or disposed, the cost and related accumulated depreciation are removed from the accounts, and any gain or loss on the disposition is reflected in activities. Expenditures for maintenance and repairs are expensed when incurred. Expenditures that result in the enhancement of the value of the assets involved are treated as additions to property and equipment.

NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Support, Revenue, and Pledges

In accordance with FASB ASC 958, *Not-for-Profit Entities*, contributions received are recorded as support "with donor restrictions" and "without donor restrictions", depending on the existence and/or nature of any donor restrictions. FASB ASC 605-205-15 *Accounting for Contributions Received and Made*, requires that "unconditional promises to give" be recorded as receivables and revenue; and requires the organization to distinguish between contributions received for each net asset category in accordance with donor restrictions.

Contributions are generally considered to be available for unrestricted use unless specifically restricted by the donor. Contributions received as restricted by the donor for a specific purpose are reported as restricted until such time as the donor's restriction expires. Restrictions are normally removed when the contributions are expended for the purpose restricted by the donor or the project for which the contributions were specifically donated is completed. When a donor stipulated time restriction ends, or a purpose restriction is accomplished, then the net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statement of activities as net assets released from restriction.

Pledges for contributions are recorded as a receivable when the pledge is received. An allowance is provided for pledges which are determined to be uncollectible. Amounts received that are restricted by the donor for future periods, or for specific purposes, are reported as support with donor restrictions.

The allowance for uncollectible pledges is maintained at a level which, in management's judgment, is adequate to absorb potential bad debts inherent with pledges receivable. The amount of the allowance is based on management's evaluation of the collectability of the pledges receivable, trends in historical bad debt experience, and economic conditions, applied to gross campaign, including donor designations. The allowance is increased by a provision for uncollectible pledges, which is charged to expense and reduced by charge-offs, net of recoveries. Because of uncertainties inherent in the estimation process, management's estimate of bad debts and the related allowance may change in the near-term. However, the amount of the change that is reasonably possible cannot be estimated.

In-Kind Contributions

During the years ended June 30, 2021 and 2020, the Organization has recorded the value of contributions meeting the requirements for recognition in the financial statements totaling \$16,450 and \$25,266, respectively. In-kind contribution revenue is recognized as follows:

		2020		
Professional fees			\$	24
Special events	\$	100		7,232
Advertising		16,350		18,010
	\$	16,450	\$	25,266

NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Donated Services

During the years ended June 30, 2021 and 2020, a substantial number of volunteers have contributed significant amounts of their time to the Organization and its fundraising campaigns. These services do not meet the requirements for recognition in the financial statements in accordance with FASB ASC 958-605, *Accounting for Contributions Received and Contributions Made* and are not included in the financial statements.

Cost Deduction

The Organization is committed to compliance with United Way of America's cost deduction requirements for recovering actual costs associated with processing and transferring designated funds.

Advertising

Advertising costs are expensed when incurred and are classified under the statement of functional expenses.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. The statement of functional expenses presents the natural classification detail of expenses by function. The financial statements may report certain categories of expense that are attributed to more than one program or supporting function. Accordingly, certain costs have been allocated among program and supporting services benefited. Certain costs for personnel and office overhead costs, as well as fundraising costs, have been allocated among the programs and supporting services based upon the distribution of staff time.

Income Taxes

The Organization is a not-for-profit organization incorporated under the laws of the State of Indiana and is exempt from the payment of federal income taxes under Section 501(c)(3) of the Internal Revenue Code. In addition, the Organization has been determined by the Internal Revenue Service not to be a private foundation within the meaning of Section 509(a) of the Internal Revenue Code.

The Organization's federal and state income tax returns are subject to examination by taxing authorities, generally for three years after they were filed.

Date of Management's Review

Management has evaluated subsequent events through the date on which the financial statements were made available to be issued. The date is the same as the independent auditor's report date.

NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation.

Adopted Accounting Pronouncements

On July 1, 2020, the Organization adopted Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers* (Topic 606). This guidance outlines a single, comprehensive model for accounting for revenue from contracts with customers. The standard establishes a new contract and control-based revenue recognition model, changes the basis for deciding when revenue is recognized over time or at a point in time, and expands disclosures about revenue. The Organization receives nearly all of its revenue in the form of contributions. There was no impact to the financial statements as a result of adoption. Accordingly, no adjustment to opening net assets was recorded.

Recent Accounting Pronouncements

In September 2020, the FASB issued ASU 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets* (Topic 958), which is effective for fiscal years beginning July 1, 2021, with early adoption permitted, and is intended to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts in-kind, for not-for-profit organizations. The ASU requires a not-for-profit organization to present contributed nonfinancial assets as a separate line item in the statement of activities, apart from contributions of cash or other financial assets, along with expanded disclosure requirements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases* (Topic 842). The standard establishes a right-of-use ("ROU") model that requires a lessee to record a ROU asset and a lease liability on the statements of financial position for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statements of activities. The new standard will be effective for fiscal years beginning July 1, 2022. Management is evaluating the potential impact of this new guidance on the financial statements.

NOTES TO FINANCIAL STATEMENTS

3. LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of June 30, 2021 and 2020, are comprised as follows:

	2021			2020	
Operating Financial Assets:					
Cash and cash equivalents (without donor restriction) Pledges receivable, net of allowance for	\$	966,104	\$	1,119,790	
uncollectible pledges		321,894		476,177	
Out-of-area receivables		176,087			
Due from U.S. Treasury		132,311			
Other receivables				8,186	
Legacy fund receivable		58,977		63,994	
Investments	1	1,624,384	_	1,330,301	
	\$	3,279,757	\$	2,998,448	
Reconciliation of Net Assets Without Donor Restrictions to Financial Assets Available to Meet Cash Needs:					
Net assets without donor restrictions	\$	2,092,946	\$	1,923,915	
Less:					
Prepaid expense		(20,581)		(18,466)	
Property and equipment, net		(11,589)		(12,990)	
Add:					
Accounts payable		311,805		67,229	
Accrued expenses		55,461		43,082	
Allocations payable		746,830		788,401	
Designations payable		104,885		133,177	
Debt obligations	-			74,100	
	\$	3,279,757	\$	2,998,448	

The Organization's annual operating cash needs are determined during their budgeting process. Cash is regularly monitored and evaluated by management. General expenditures include administration, fundraising, and program services that are expected to be paid in a subsequent year. Investments included in operating financial assets exclude the certificates of deposit with long-term maturities.

NOTES TO FINANCIAL STATEMENTS

4. INVESTMENTS

The Organization's investments are as follows:

		2021	2020
Investments in certificates of deposit United Way Stabilization Fund Northwest Trust Services investments	\$	264,280 752,694 607,410	\$ 263,097 577,800 489,404
Total Investments	\$	1,624,384	\$ 1,330,301
Investment return is as follows:			
		2021	 2020
Interest and dividends	\$	38,080	\$ 34,851
Realized gain on investment		38,135	45,755
Unrealized gain (loss) on investment		247,902	(85,398)
Administrative and investment fees		(13,746)	(12,298)
Total Return on Investments	¢	310,371	\$ (17,090)

5. BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION

The Organization retains a beneficial interest in five endowment funds held by The Community Foundation of Muncie and Delaware County, Inc. The funds have been established by the Organization's Board of Directors at various times beginning in 1992. The Foundation has retained variance authority of all funds and therefore the beneficial interest is recorded as a perpetual donor restricted net asset. The Organization is specified as the beneficiary of future allocations based on the Foundation's spending policy, which historically allocated 4.5% of a twelve-quarter rolling average of the fair value of the fund prior to the year of distribution. The Organization's Board then has the ability to accept allocations or allow them to remain with the Foundation. These allocations that remain with the Foundation are recorded as assets without donor restrictions. Any change in the value of the beneficial interest in the funds is reported as an increase or decrease in net assets with donor restrictions.

NOTES TO FINANCIAL STATEMENTS

5. BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION (continued)

The Organization established the endowments to preserve a predictable stream of future cash flows to fund programs supported by the Organization while maintaining the purchasing power of the original investment. The Foundation's return objectives are to maximize total return, net of inflation, spending and expenses, with prudent risk levels.

Change in endowment net assets for the year ended June 30, 2021, was as follows:

	Without Donor Restrictions		With Donor Restrictions		Total	
Net Assets, Beginning of Year	\$	63,994	\$	507,807	\$	571,801
Transfers		25,198		(25,198)		
Investment Return: Investment income, net of fees Appreciation of investment				6,223 160,323		6,223 160,323
Grants	8	(30,215)				(30,215)
Net Assets, End of Year	\$	58,977	\$	649,155	\$	708,132

Change in endowment net assets for the year ended June 30, 2020, was as follows:

	Without Donor Restrictions		With Donor Restrictions		Total	
Net Assets, Beginning of Year	\$	59,925	\$	524,591	\$	584,516
Transfers		25,070		(25,070)		
Investment Return: Investment income, net of fees Depreciation of investment				31,400 (23,114)		31,400 (23,114)
Grants		(21,001)				(21,001)
Net Assets, End of Year	\$	63,994	\$	507,807	\$	571,801

NOTES TO FINANCIAL STATEMENTS

5. BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION (continued)

Assets held by Community Foundation as of June 30, 2021 and 2020, are summarized as follows:

	2021			2020		
Beneficial interest in assets held by Community Foundation	\$	649,155	\$	507,807		
Legacy Fund receivable		58,977		63,994		
Total assets held by Community Foundation	\$	708,132	\$	571,801		

6. FAIR VALUE OF FINANCIAL INSTRUMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of fair value hierarchy under FASB ASC 820 are described as follows:

- Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.
- Level 2: Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, inputs other than quoted prices that are observable for the asset or liability, or inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

The investments held in the Stabilization Fund with the Community Foundation of Muncie and Delaware County, Inc. (Foundation) represent the Organization's proportionate share of the Foundation's pooled investment portfolio (Level 3). The Legacy Fund receivable and the beneficial interest in assets held by the Community Foundation are based on inputs provided by the trustee and the Community Foundation (Level 3). The investments held by Northwest Trust Services use Level 1 inputs.

NOTES TO FINANCIAL STATEMENTS

6. FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)

Assets measured at fair value on a recurring basis are summarized below by the three levels of hierarchy:

			Quoted Prices in Active Markets for Identical		Significant Other Observable		Significan Unobservab	
				Assets		nputs		Inputs
		Fair Value	((Level 1)	(L	evel 2)		(Level 3)
June 30, 2021								
Legacy Fund receivable	\$	58,977					\$	58,977
United Way Stabilization Fund		752,694						752,694
Northwest Trust Services		607,410	\$	607,410				
Beneficial interest in assets held				ŕ				
by Community Foundation		649,155						649,155
y and the same of							_	0.17,200
	\$	2,068,236	\$	607,410	\$	0	\$	1,460,826
June 30, 2020								
Legacy Fund receivable	\$	63,994					\$	63,994
United Way Stabilization Fund		577,800						577,800
Northwest Trust Services		489,404	\$	489,404				
Beneficial interest in assets held		1.00Me 9. 11.00.51		40 FRANCIS 🗸 80 10 50				
by Community Foundation		507,807						507,807
ey community roundation	-	207,007						307,007
	\$	1,639,005	\$	489,404	\$	0	\$	1,149,601

The table below represents a reconciliation of activities classified in the statement of activities reflecting gains and losses for all assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended June 30, 2021 and 2020:

	2021		2020	
Beginning of year	\$	1,149,601	\$ 1,153,969	
Total Increases (Decreases) Included in				
Changes in Net Assets:				
Interest and dividends		28,011	26,164	
Realized gains		72,760	49,851	
Unrealized gains (losses) - Stabilization Fund		130,994	(23,151)	
Unrealized gains (losses) - Beneficial Interest		124,990	(23,114)	
Grants paid		(30,215)	(21,001)	
Investment expense		(15,315)	(13,117)	
End of year	\$	1,460,826	\$ 1,149,601	

NOTES TO FINANCIAL STATEMENTS

7. PLEDGES RECEIVABLE

The pledges receivable balance at June 30, 2021 and 2020, is summarized as follows:

	Pledge Receivable		Allowance for Uncollectible Pledges		Net Balance	
June 30, 2021						
2021 campaign due within one year	\$	35,430			\$	35,430
2020 campaign due within one year		329,061	\$	42,597		286,464
2019 campaign due within one year		129,989		129,989		
	\$	494,480	\$	172,586	\$	321,894
	-					
June 30, 2020						
2019 campaign due within one year	\$	522,396	\$	47,449	\$	474,947
2018 campaign due within one year		101,333		100,103		1,230
					2.5	
	\$	623,729	\$	147,552	\$	476,177

8. **DESIGNATIONS PAYABLE**

The designations payable balance at June 30, 2021 and 2020, is summarized as follows:

	 2021	 2020		
2020 Campaign 2019 Campaign 2018 Campaign 2017 Campaign	\$ 84,196 20,689	\$ 87,973 41,496 3,708		
	\$ 104,885	\$ 133,177		

NOTES TO FINANCIAL STATEMENTS

9. **DEBT OBLIGATIONS**

Debt obligations at June 30, 2021 and 2020, are as follows:

		2021	_	2020
On April 14, 2020, the Organization entered into a promissory note with Northwest Bank under the CARES Act for Paycheck Protection Program loan funds. The note called for monthly principal and interest payments totaling \$75,000 to begin October 15, 2020, with a maturity date of March 14, 2022. Interest was fixed at a rate of 1.00% throughout the 18-month term of the loan. The Organization applied for and received forgiveness on the entire loan based on the criteria established by the CARES Act on May 26, 2021.	\$	-0-	<u>\$</u>	74,100
Less current portion	\$	-0- -0-	\$	74,100 (36,756)
	3	-0-	\$	37,344

There are no required future minimum principal payments at year-end.

10. NET ASSETS WITH DONOR RESTRICTIONS

As of June 30, 2021 and 2020, donor restricted net assets consist of:

	 2021	2020		
Perpetual endowment funds	\$ 649,155	\$	507,807	
UnitedIN18	118,971		150,294	
Economic Relief Initiative grant			1,088,495	
Time restrictions	123,046		189,356	
	\$ 891,172	\$	1,935,952	

NOTES TO FINANCIAL STATEMENTS

10. NET ASSETS WITH DONOR RESTRICTIONS (continued)

During the years ended June 30, 2021 and 2020, donor restricted net assets were released from donor restrictions by incurring expenses satisfying the purpose or time restrictions specified by donors as follows:

	 2021	2020		
UnitedIN16		\$	3,105	
UnitedIN18	\$ 31,323		40,599	
Economic Relief Initiative grant	1,033,500		11,505	
Various other grants	50,152		180,000	
Time restrictions	 189,356		138,483	
	\$ 1,304,331	\$	373,692	

11. DONOR RESTRICTED NET ASSET CASH BALANCES

At June 30, 2021 and 2020, the cash and cash equivalent balance on the statement of financial position included donor restricted net assets totaling \$206,587 and \$1,332,675, respectively.

12. OPERATING LEASES

The Organization leases real estate and office equipment under operating leases which require monthly minimum lease payments totaling approximately \$2,577. Total lease expense for the years ended June 30, 2021 and 2020, was \$32,341 and \$31,505, respectively.

The future minimum lease payments under operating lease agreements are as follows:

Year Ending					
June 30,	A	Amounts			
		-			
2022	\$	28,560			
2023		28,560			
2024		4,760			
	\$	61,880			

NOTES TO FINANCIAL STATEMENTS

13. DESCRIPTION OF PROGRAM SERVICES

United Way of Delaware, Henry and Randolph Counties fights for the education, financial stability and health of every person in every community. The Organization works with donors, volunteers, and advocates with a goal to end generational poverty. Nearly half of all households in all three counties struggle. Among those households, the most significant, are those Asset-Limited, Income-Constrained and Employed families and individuals. They are working hard—sometimes two and three jobs, yet they are barely able to meet their basic budget and are living one crisis away from sliding into poverty. Through community investments, as well as direct service programs, United Way positively impacts the quality of life for all who reside in the communities. United Way is positioned to focus on the whole community, identifying gaps in services available to those in need, and aligning efforts with proven programs and partners to address those gaps. By taking this broad view, United Way not only meets immediate needs, but also attacks root causes to prevent future problems.

United Way works to continuously turn outward to ensure our work is driven by community will. Through ongoing community conversations with individuals from all demographics, community members have clearly and repeatedly shared their hopes for better educational outcomes for our children. As a result, United Way crafted an impact agenda around improving early childhood education and programs that benefit the family as a whole. Throughout this work, United Way recognizes that learning is a socially and culturally rooted, everyday process involving the whole person, that a child's family are their first and most important teachers, and that systemic barriers persist in our current educational system particularly for children from historically marginalized populations. United Way has identified partners and formed a coalition to set community-wide goals and metrics to remove systemic barriers and empower our children and families to have greater educational success. While the coalition continues such long-term efforts, United Way offers several direct service programs to meet our children's immediate educational needs around grade-level reading.

14. RETIREMENT PLAN

The Organization has established a retirement plan under *Section 403(b)* of the *Internal Revenue Code*. The plan is funded through a combination of employee salary deferrals, employer matching contributions, and employer discretionary contributions. Employer matching percentage and discretionary contributions are determined by the Organization on an annual basis. The Organization's contributions were \$11,127 and \$10,155, respectively, for the years ended June 30, 2021 and 2020.

15. CONCENTRATION OF CAMPAIGN PLEDGES

Substantially all of the Organization's pledges receivable, and support and revenue are derived from organizations and individuals who reside in Delaware County, Indiana.

During the years ended June 30, 2021 and 2020, campaign pledges were received from three local contributors which were approximately 31% and 21%, respectively, of the Organization's total current year gross campaign results.

NOTES TO FINANCIAL STATEMENTS

16. CONCENTRATION OF CREDIT RISKS

The global pandemic, whose effects first became known in January 2020, is having a broad and negative impact on commerce and financial markets around the world. The United States and global markets initially experienced significant declines in value resulting from uncertainty caused by the pandemic. The Organization's financial advisors closely monitor investment portfolios. Management monitors liquidity and is actively working to minimize the impact of these declines. The extent of the impact of the pandemic on the Organization's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impacts on donors, employees, and vendors, all of which at present, cannot be determined. Accordingly, the extent to which the pandemic may impact the Organization's financial position and changes in net assets and cash flows is uncertain and the accompanying financial statements include no adjustments relating to its effects.

The Organization maintains several cash accounts and certificates of deposit at four financial institutions which are insured by the Federal Deposit Insurance Corporation (FDIC). At times, during the years ended June 30, 2021 and 2020, the balances in these accounts may have exceeded the maximum insurable amount of \$250,000. At June 30, 2021 and 2020, the Organization had accounts in excess of the \$250,000 totaling \$781,955 and \$2,110,953, respectively. The Organization has not experienced any losses.

The Organization's investments are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investments and the level of uncertainty related to the changes in the values of investments, it is at least reasonably possible that changes in risks in the near-term would materially affect the amount reported in the statement of financial position and the statement of activities.

17. ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES

The Organization has adopted guidelines in accordance with FASB ASC 740-10, *Accounting for Uncertainty in Income Taxes*. A tax position is recognized as a benefit only if it is more likely than not that the tax position would be sustained in a tax examination. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For the tax positions not meeting the more likely than not test, no tax benefit is recorded. The adoption had no effect on the Organization's financial statements.

NOTES TO FINANCIAL STATEMENTS

17. ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (continued)

The Organization's federal and state income tax returns are subject to examination by taxing authorities, generally for three years after filing. The Organization does not expect the total amount of unrecognized tax benefits to significantly change in the next year.

The Organization recognizes interest and penalties related to income tax matters in income tax expense. The Organization did not have any amounts accrued for interest and penalties as of June 30, 2021 and 2020.

18. Subsequent Events

Effective July 1, 2021, the Organization completed a merger with the United Way of Madison County to form the Heart of Indiana United Way. The Heart of Indiana United Way will serve the Indiana counties of Delaware, Fayette, Henry, Madison, and Randolph.